



KEMENTERIAN KESIHATAN MALAYSIA
MINISTRY OF HEALTH OF MALAYSIA
Bahagian Pengurusan Latihan
Training Division
Aras 3 dan 6, Menara Prisma
No. 26 Persiaran Perdana, Presint 3
Pusat Pentadbiran Kerajaan Persekutuan
62675 PUTRAJAYA
MALAYSIA

Tel : 603-8000 8000
Faks (Fax) : 603-8885 0748
Laman Web (Web) : latihan.moh.gov.my

Ruj : KKM.500/3/4/9 Jld.34 (24)
Tarikh : 6 Oktober 2023

Semua Pengarah Kesihatan Negeri
Jabatan Kesihatan Negeri
Kementerian Kesihatan Malaysia

YBhg. Tan Sri / Datuk / Dato' / Datin / Tuan / Puan,

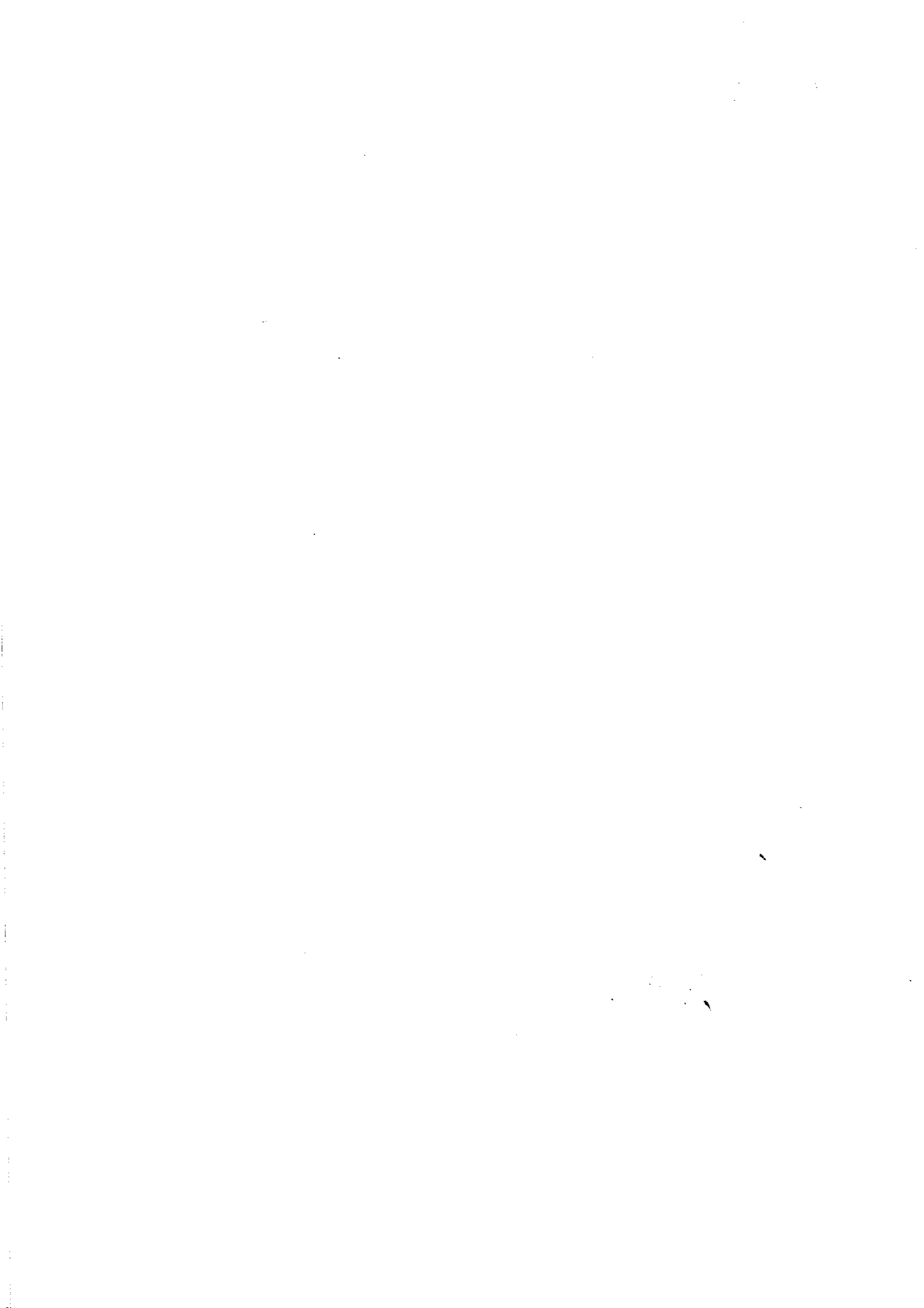
HEBAHAN PELAWAAN BIASISWA OLEH LEE KUAN YEW SCHOOL OF PUBLICPOLICY (LKYSPP), NATIONAL UNIVERSITY OF SINGAPORE (NUS) BAGI MENGIKUTI PENGAJIAN PERINGKAT SARJANA DI LKYSPP, NUS

Dengan hormatnya saya diarah merujuk kepada perkara di atas.

2. Untuk makluman YBhg. Tan Sri / Datuk / Dato' / Datin / Tuan/ Puan, Jabatan Perkhidmatan Awam (JPA) ingin mempelawa pegawai **Kumpulan Pengurusan & Profesional (P&P)** untuk memohon penajaan biasiswa oleh **Lee Kuan Yew School Of Public Policy (LKYSPP), National University Of Singapore (NUS)** bagi mengikuti pengajian peringkat Sarjana di **LKYSPP, NUS**. Program penajaan biasiswa ini adalah di bawah kelolaan Lee Kuan Yew School Of Public Policy (LKYSPP). **Permohonan boleh dibuat secara dalam talian di portal <http://esilav2.jpa.gov.my> mulai 02 hingga 13 Oktober 2023.**
3. Sehubungan itu, pihak YBhg. Tan Sri / Datuk / Dato' / Datin / Tuan/ Puan dipelawa untuk mengemukakan pencalonan daripada pegawai Kumpulan Pengurusan dan Profesional (P&P) yang bersesuaian dan memenuhi syarat seperti yang ditetapkan. Walau bagaimanapun, pemilihan akhir peserta yang menyertai program ini adalah tertakluk kepada saringan lanjut oleh JPA dan pihak penganjur. Maklumat lanjut adalah sebagaimana lampiran yang dilampirkan serta melalui portal <http://esilav2.jpa.gov.my>.
4. Pegawai yang berminat dan berkecenderungan dikehendaki melengkapkan borang permohonan secara atas talian melalui pautan <http://esilav2.jpa.gov.my>. Borang permohonan yang telah lengkap diisi hendaklah dimuat turun, dicetak dan ditandatangani oleh pegawai sebelum dikemukakan kepada Ketua Jabatan masing-masing untuk pengesahan dan perakuan khususnya berkaitan maklumat perkhidmatan pegawai. Pegawai bertanggungjawab untuk memastikan semua maklumat yang diberikan adalah



CERTIFIED TO ISO 9001:2015
CERT NO : QMS 01948



betul dan lengkap serta mematuhi syarat-syarat yang ditetapkan seperti di dalam surat siaran ini.

5. Ketua Jabatan adalah dinasihatkan supaya membuat semakan dengan teliti dan memberi sepenuh perhatian kepada syarat-syarat yang ditetapkan. Sehubungan itu, adalah menjadi tanggungjawab Ketua Jabatan untuk memperakukan pegawai-pegawai yang sesuai serta memenuhi syarat-syarat yang ditetapkan sahaja. Ketua Jabatan adalah dinasihatkan supaya membuat semakan ke atas buku perkhidmatan pegawai sebelum pengesahan dan perakuan untuk memastikan ketepatan maklumat perkhidmatan pegawai yang diperlukan.

6. Sehubungan itu, permohonan perlu **dikemukakan terus dan perlu diterima oleh pihak BPL KKM** seperti alamat di bawah **sebelum atau pada 13 Oktober 2023 (Jumaat)** kepada:

Unit Latihan Dalam Perkhidmatan 1 (Program Kepakaran 2)
Cawangan Operasi Latihan
Bahagian Pengurusan Latihan, KKM
Aras 6, Menara Prisma, No 26, Persiaran Perdana, Presint 3
62675, Putrajaya
(u.p.: Puan Nur Irmawarni binti Mohamad)

7. Setiap permohonan yang dikemukakan perlu mematuhi tarikh tutup yang ditetapkan oleh pihak Kementerian Kesihatan Malaysia seperti di atas dan perincian maklumat adalah seperti di **Lampiran 1. Permohonan yang lewat diterima tidak akan dipertimbangkan.**

8. Kerjasama YBhg. Tan Sri / Datuk / Dato' / Datin / Tuan/ Puan adalah dimohon untuk memaklumkan tawaran ini kepada semua pegawai yang berminat dan berkelayakkan di Jabatan YBhg. Tan Sri / Datuk / Dato' / Datin / Tuan/ Puan.

Sekian, terima kasih.

“MALAYSIA MADANI”

“BERKHIDMAT UNTUK NEGARA”

Saya yang menjalankan amanah,

(AZLAN BIN AHMAD)

Bahagian Pengurusan Latihan
b.p Ketua Setiausaha
Kementerian Kesihatan Malaysia



s.k.:

1. Ketua Setiausaha
Kementerian Kesihatan Malaysia
2. Ketua Pengarah Kesihatan
Kementerian Kesihatan Malaysia
3. Timbalan Ketua Setiausaha (Kewangan)
Kementerian Kesihatan Malaysia

4. Timbalan Ketua Setiausaha (Pengurusan)
Kementerian Kesihatan Malaysia
5. Timbalan Ketua Pengarah Kesihatan (Kesihatan Awam)
Kementerian Kesihatan Malaysia
6. Timbalan Ketua Pengarah Kesihatan (Sokongan & Teknikal)
Kementerian Kesihatan Malaysia

SENARAI EDARAN
IBU PEJABAT KEMENTERIAN KESIHATAN MALAYSIA (IPKKM)

1. Pengarah Kanan
Bahagian Kesihatan Pergigian
Kementerian Kesihatan Malaysia
2. Pengarah Kanan
Bahagian Perkhidmatan Farmasi
Kementerian Kesihatan Malaysia
3. Pengarah Kanan
Bahagian Keselamatan dan Kualiti Makanan
Kementerian Kesihatan Malaysia
4. Setiausaha Bahagian Kanan
Bahagian Pembangunan
Kementerian Kesihatan Malaysia
5. Setiausaha Bahagian
Bahagian Sumber Manusia
Kementerian Kesihatan Malaysia
6. Setiausaha Bahagian
Bahagian Pengurusan Maklumat
Kementerian Kesihatan Malaysia
7. Setiausaha Bahagian
Bahagian Dasar dan Hubungan Antarabangsa
Kementerian Kesihatan Malaysia
8. Setiausaha Bahagian
Bahagian Pengurusan Latihan
Kementerian Kesihatan Malaysia
9. Setiausaha Bahagian
Bahagian Pembangunan Kompetensi
Kementerian Kesihatan Malaysia

10. Setiausaha Bahagian
Bahagian Khidmat Pengurusan
Kementerian Kesihatan Malaysia
11. Setiausaha Bahagian
Bahagian Kewangan
Kementerian Kesihatan Malaysia
12. Setiausaha Bahagian
Bahagian Perolehan & Pemswatan
Kementerian Kesihatan Malaysia
13. Setiausaha Bahagian
Bahagian Akaun
Kementerian Kesihatan Malaysia
14. Setiausaha Bahagian
Bahagian Sains Kesihatan Bersekutu
Kementerian Kesihatan Malaysia
15. Pengarah
Bahagian Kejururawatan
Kementerian Kesihatan Malaysia
16. Penasihat Undang-Undang
Pejabat Penasihat Undang-Undang
Kementerian Kesihatan Malaysia
17. Ketua Audit Dalam
Cawangan Audit Dalam
Kementerian Kesihatan Malaysia
18. Ketua Unit
Unit Komunikasi Koporat
Kementerian Kesihatan Malaysia

SENARAI EDARAN
JABATAN KESIHATAN NEGERI

1. Pengarah Kesihatan Negeri Johor
Jabatan Kesihatan Negeri Johor
Tingkat 3 & 4 Blok B, Wisma Persekutuan
Jalan Air Molek, 80590 Johor Bahru
Johor

2. Pengarah Kesihatan Negeri Kedah
Jabatan Kesihatan Negeri Kedah
Simpang Kuala, Jalan Kuala Kedah
05400 Alor Setar
3. Pengarah Kesihatan Negeri Kelantan
Jabatan Kesihatan Negeri Kelantan
Tingkat 5, Wisma Persekutuan
15590 Kota Baharu
Kelantan
4. Pengarah Kesihatan Negeri Melaka
Jabatan Kesihatan Negeri Melaka
Tingkat 3, 4, dan 5, Wisma Persekutuan
Jalan Business City, Bandar MITC
75450 Ayer Keroh, Melaka
5. Pengarah Kesihatan Negeri Pahang
Jabatan Kesihatan Negeri Pahang
Jalan IM 4, Bandar Indera Mahkota
25582 Kuantan
Pahang
6. Pengarah Kesihatan Negeri Perak
Jabatan Kesihatan Negeri Perak
Jalan Panglima Bukit Gantang Wahab
30590 Ipoh
Perak

7. Pejabat Kesihatan Negeri Perlis
Jabatan Kesihatan Negeri Perlis
Jalan Raja Syed Alwi
01000 Kangar
Perlis
8. Pengarah Kesihatan Negeri Pulau Pinang
Jabatan Kesihatan Negeri Pulau Pinang (Bahagian Pengurusan)
Tingkat 7, Bangunan MARA, No. 33
Jalan Pangkalan Weld
10300 Pulau Pinang
9. Pengarah Kesihatan Negeri Sabah
Jabatan Kesihatan Negeri Sabah
Tingkat 3, Rumah Persekutuan, Jalan Mat Salleh
88590 Kota Kinabalu, Sabah
10. Pengarah Kesihatan Negeri Sarawak
Jabatan Kesihatan Negeri Sarawak
Jalan Diplomatik, Off Jalan Bako
93050 Kuching, Sarawak
11. Pengarah Kesihatan Negeri Selangor
Jabatan Kesihatan Negeri Selangor
Tingkat 9, 10, 11 & 17, No. 1, Wisma Sunway
Jalan Tengku Ampuan Zabedah C 9/C Seksyen 9
40100 Shah Alam, Selangor.
12. Pengarah Kesihatan Negeri Sembilan
Jabatan Kesihatan Negeri Sembilan
Jalan Rasah 70300 Seremban
Negeri Sembilan
13. Pengarah Kesihatan Negeri Terengganu
Jabatan Kesihatan Negeri Terengganu
Tingkat 5, Wisma Persekutuan Jalan Sultan Ismail
20920 Kuala Terengganu

14. Pengarah Kesihatan W.P. Kuala Lumpur
Jabatan Kesihatan W.P. Kuala Lumpur
Jalan Cenderasari
50590 Kuala Lumpur

15. Pengarah Kesihatan W.P. Labuan
Jabatan Kesihatan WP Labuan
Peti surat 80832
87018 Wilayah Persekutuan Labuan

Semua Institut Latihan Kementerian Kesihatan Malaysia (ILKKM)

Hospital Kuala Lumpur (HKL)

National Institute of Health (NIH)

Institut Kanser Negara (IKN)



JABATAN PERKHIDMATAN AWAM

PELAWAAN PERMOHONAN BIASISWA OLEH LEE KUAN YEW SCHOOL OF PUBLIC POLICY (LKYSPP), NATIONAL UNIVERSITY OF SINGAPORE (NUS) BAGI MENGIKUTI PENGAJIAN PERINGKAT SARJANA DI LKYSPP, NUS

Lee Kuan Yew School of Public Policy (LKYSPP), National University of Singapore (NUS) telah membuka permohonan biasiswa untuk mengikuti pengajian peringkat **Sarjana** di **LKYSPP, NUS** dalam kursus seperti berikut:

- (i) **Master in Public Administration (MPA) – 1 tahun;**
- (ii) **Master in Public Policy (MPP) – 2 tahun; atau**
- (iii) **Master in International Affairs (MIA) – 2 tahun.**

Justeru, Jabatan Perkhidmatan Awam (JPA) selaku *nominating agency* mempelawa pegawai Kumpulan Pengurusan dan Profesional (P&P) yang berminat dan memenuhi syarat seperti di **LAMPIRAN A** untuk memohon biasiswa ini melalui Ketua Jabatan dan Panel Pembangunan Sumber Manusia (PPSM) masing-masing. Pegawai P&P yang berminat dan berkecenderungan boleh melengkapkan borang permohonan secara dalam talian melalui portal <https://esilav2.jpa.gov.my> bermula daripada **2 Oktober 2023 sehingga 13 Oktober 2023**. Borang permohonan yang telah dilengkapkan secara dalam talian tersebut hendaklah dicetak, ditandatangani dan dikemukakan kepada Ketua Jabatan dan PPSM masing-masing beserta dengan dokumen-dokumen sokongan yang berkaitan. Semua permohonan yang disokong oleh Ketua Jabatan dan diperakukan oleh PPSM hendaklah dikemukakan dan diterima oleh pihak JPA **selewat-lewatnya pada 20 Oktober 2023** sama ada melalui serahan tangan / pos melalui alamat seperti berikut:

Ketua Pengarah Perkhidmatan Awam
Jabatan Perkhidmatan Awam
Bahagian Pembangunan Modal Insan
Aras 3, Blok C2, Kompleks C
Pusat Pentadbiran Kerajaan Persekutuan
62510 PUTRAJAYA

(u.p: Unit Pengurusan Penawaran Latihan Dalam Perkhidmatan)

Maklumat terperinci berhubung tatacara permohonan/ pencalonan bagi biasiswa ini adalah seperti di **LAMPIRAN B**. Sila hubungi talian **03-88853053** atau **e-mel: penawaranldp@jpa.gov.my** untuk sebarang pertanyaan lanjut berhubung biasiswa ini.

Bahagian Pembangunan Modal Insan
Jabatan Perkhidmatan Awam
2 Oktober 2023

Graduate
Programmes



MASTER DEGREE PROGRAMMES

AT-A-GLANCE

| Programme | Master in Public Policy (MPP) | Master in International Affairs (MIA) |
|--|---|---|
| Duration | Two years (full-time) | Two years (full-time) |
| Language of instruction | English | English |
| Approx. cohort size | 60-80 students | 30 students |
| Admissions criteria | <ul style="list-style-type: none"> • 2 to 5 years of work experience is preferred • Demonstrate maturity and commitment towards public service • Proficiency in written and spoken English | <ul style="list-style-type: none"> • All applicants will be considered holistically, but we strongly value applicants with relevant professional experience • Passionate about contributing to positive transformation in Asia and beyond • Proficiency in written and spoken English • Relevant work experience is an advantage |
| Curriculum focus | Rigorous training for a strong foundation in economics, political science, policy analysis, to enable production of research and analysis of findings for effective programme evaluation and management. | Highlights Asia's role as a key influencer in world affairs. Programme provides students with a strong foundation in both theoretical frameworks and practical knowledge of multi-disciplinary subfields of international relations, with an immersive experience in Asia. |
| Core courses | <ul style="list-style-type: none"> • Politics and Public Policy • Economic Foundations for Public Policy • Methods and Tools for Policy Analysis 1 • Methods and Tools for Policy Analysis 2 • Foundations of Public Policy • Introduction to Public Management • Policy Analysis Exercise (PAE) | <ul style="list-style-type: none"> • International Relations: Theory and Practice • Comparative Politics • Research Methods in International Affairs • International Relations of Asia • Global Politics and the Economy • MIA Master Thesis/ MIA White Paper/Capstone Project |
| Specialisations/Electives ¹ | <p>Students may specialise in:</p> <ul style="list-style-type: none"> • Economics and Development • Politics and International Affairs • Management and Leadership <p>Students will be required to read two Restricted Elective from a basket of methods electives. Visit https://lkyspp.nus.edu.sg/graduate-programmes/master-in-public-policy-mpp/mpp-curriculum for more information</p> | <p>Students will be able to specialise in six areas:</p> <ul style="list-style-type: none"> • International Institutions and Global Governance • International Security • International Economics and Development • Regional Studies: The Asia Pacific • International Public Management and Leadership • Environment and Sustainability <p>Students must read at least one restricted elective from a basket of courses on analytical tools and methodologies.</p> |
| International component and double degrees | <ul style="list-style-type: none"> • Exchange programmes • Double degrees with overseas partners • Double degrees at National University of Singapore (NUS) | <ul style="list-style-type: none"> • Exchange programmes • Local and overseas internship opportunities • Double Degree with overseas partner |
| Admissions documents ² | <ul style="list-style-type: none"> • Online application form • Degree scrolls and academic transcript (including grading description) • Curriculum vitae or resume • TOEFL IBT / TOEFL Home Edition / IELTS / IELTS Indicator • Two essays • GRE/GMAT test score (optional) • Two reports of reference - Can be professional and/ or academic. 1 professional and 1 academic references, preferred. | <ul style="list-style-type: none"> • Online application form • Degree scrolls and academic transcript (including grading description) • Curriculum vitae or resume • TOEFL IBT / TOEFL Home Edition / IELTS / IELTS Indicator • GRE/GMAT test score (optional) • Personal statement in no more than 600 words • One writing sample in no more than 2,000 words • Two reports of reference (can either be professional or academic reference(s)) |
| Application deadlines | Applications open on 1 August and close on 15 December every year. | |
| | For more information, contact us at lkypostgrad@nus.edu.sg or visit our admissions webpage at https://lkyspp.nus.edu . | |

| Master in Public Administration (MPA) | |
|--|--|
| One year (full-time) | |
| English | |
| 40-60 students | |
| <ul style="list-style-type: none"> • Applicants in mid-level managerial position in their careers • Aspire to management roles and demonstrate commitment towards public service • Proficiency in written and spoken English | |
| Intensive and interdisciplinary training in decision-making and problem-solving; planning of detailed policy responses to complex issues that shape national, regional and global policies and projects. | |
| <ul style="list-style-type: none"> • Economic Analysis • Policy Analysis • Public Management • Governance Study Project (GSP) | |
| Students must take two courses from Public Management and Leadership specialisation areas. Students can further select any four elective courses, and register for a maximum of two elective courses in other postgraduate programmes. | |
| <ul style="list-style-type: none"> • Double degrees at National University of Singapore (NUS) | |
| <ul style="list-style-type: none"> • Online application form • Degree scrolls and academic transcript (including grading description) • Curriculum vitae or resume • TOEFL iBT / TOEFL Home Edition / IELTS / IELTS Indicator • GRE/GMAT test score (optional) • Two essays • Two reports of reference (professional) • Organisation Chart with clear indication of your current position in the chart | |
| Applications open on 1 August and close on 31 December every year. | |
| sg | |

¹ Visit the LKYSPP website at <https://lkyspp.nus.edu.sg/> for the full list of electives.

² Applicants with qualifications attained in English-medium institutions in Australia, Canada, India, Ireland, New Zealand, Philippines, Singapore, the UK or the US are exempted from providing test scores. For qualifications attained in countries not mentioned, if your Bachelor or Master degree was conducted entirely in English, TOEFL or IELTS test scores may be waived if you provide a letter from your institution.

* Students are expected to study the same language throughout the three semesters.

TUITION AND FINANCIAL AID

Fees and Costs¹ (For Academic Year 2023/2024)

| | Master in Public Policy (MPP) | Master in International Affairs (MIA) | Master in Public Administration (MPA) |
|--|--------------------------------|---------------------------------------|---------------------------------------|
| Tuition fees (Singaporeans) ² | S\$38,900 | S\$95,118 | S\$21,395 |
| Tuition fees (Singapore PRs) ² | S\$42,000 | | S\$23,100 |
| Tuition fees (International students) ³ | S\$64,041 | | S\$35,142 |
| Tuition fees without subsidy ⁴ | S\$89,765 | | S\$49,257 |
| Other fees (Estimated) ⁵ | S\$4,000 | S\$4,000 | S\$4,000 |
| Costs at partner university ⁶ | N/A | N/A | N/A |
| Living costs ⁷ | S\$1,920 to S\$2,625 per month | | |
| Student service fee | S\$167.90 per semester | | |
| Health service fee | S\$83.25 per semester | | |

*The tuition fee schedule for the remaining course duration for Singaporean students admitted in AY2023/2024 intake will be reviewed before the start of AY2024.

1. Fees are correct at time of printing and are subject to change.
2. Fee amounts quoted here for Singapore Citizens and Permanent Residents are exclusive of prevailing GST. The applicable GST is subsidised by the Ministry of Education, MOE.
3. Fee amounts quoted here for International Students are inclusive of prevailing GST. International Students will have to bear the prevailing GST (8% in 2023 and 9% from 2024) levied on the fees payable by them.
4. Students who have previously enjoyed government subsidy or sponsorship by a Singapore government agency (such as scholarships offered by the Ministries, Public Service Commission and Statutory Boards) in a graduate programme will not be eligible for Ministry of Education (MOE) subsidy in another graduate programme at the same or lower level. Instead, such students will be liable to pay "Non-Subsidised Fees", inclusive of prevailing GST. For example, students who had previously enjoyed subsidies/scholarship in a Master programme and had attained the Master degree will not be eligible for subsidies in another programme at Master or lower level. For more details, please visit <http://www.nus.edu.sg/registrar/administrative-policies-procedures/graduate/graduate-fees>
5. Includes payment for student development programmes, the orientation programme, student pass/visa fees and the programme closure event. These costs vary from year to year.
6. Includes accommodation, curriculum materials and activities and local expenses.
7. Costs are estimated; visit <https://lkyspp.nus.edu.sg/graduate-admissions/fees-and-funding> for a breakdown of costs.

Scholarships

We offer a number of merit-based scholarships for the MPP, MPA and MIA programmes. Applicants must demonstrate good academic and professional records, leadership qualities and a strong desire to contribute to public service.



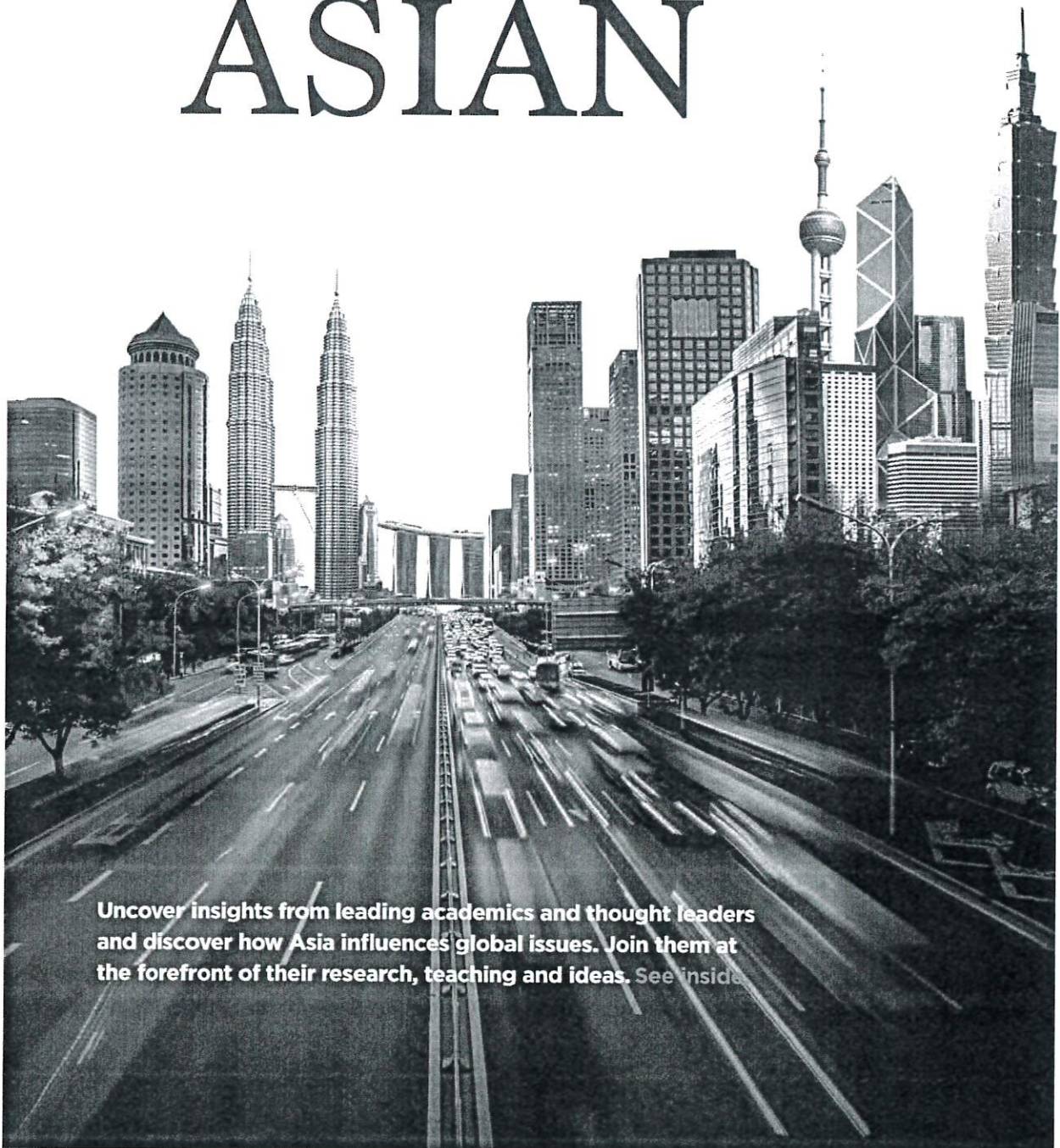
Lee Kuan Yew
School of Public Policy



469C Bukit Timah Road Oei Tiong Ham Building, Singapore 259772. Email: lkypostgrad@nus.edu.sg lkyspp.nus.edu.sg



UNRAVEL GLOBAL PERSPECTIVES IN A FUTURE THAT IS ASIAN



Uncover insights from leading academics and thought leaders and discover how Asia influences global issues. Join them at the forefront of their research, teaching and ideas. See inside.

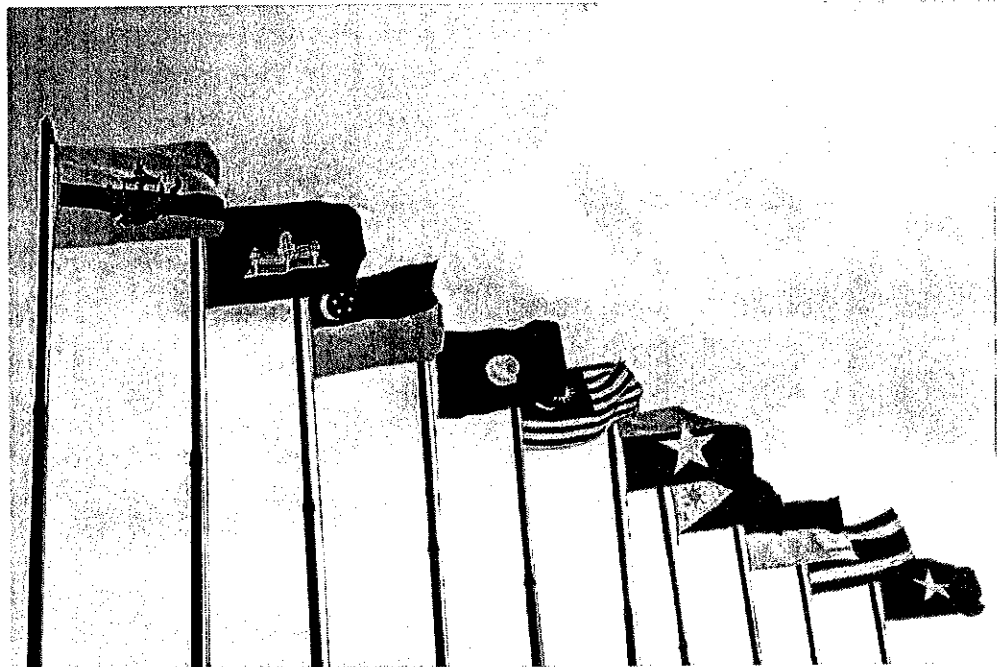
Take the lead in the **ASIAN CENTURY**

As societies and economies in Asia continue to grow apace, decisions and events in the region have the capacity to reverberate around the world.

The question is, how will leaders in business and government manage the inevitable transition to the new centre of power and influence?

The Master in International Affairs (MIA) Programme at the Lee Kuan Yew School of Public Policy (LKYSPP) seeks to provide students with the practical and theoretical knowledge to manage, and benefit from this global power shift.

Located in the heart of Southeast Asia, the school offers future leaders an unmatched vantage point from which to understand the dynamics of the region, and its growing influence on global affairs.

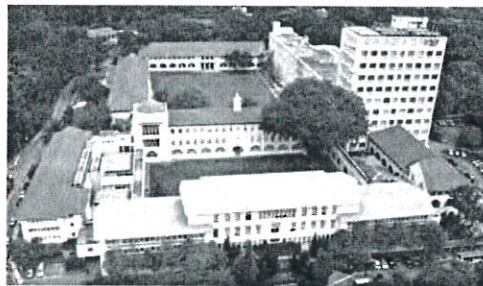




The Lee Kuan Yew School of Public Policy

Our school is ideally located in one of the best public policy laboratories in the world. The city-state is widely known for its strong governance and effective foreign and domestic policies.

Since 2004, we have welcomed and educated over 24,000 leaders and policymakers. Our dynamic, evolving curriculum has empowered them with the knowledge and skills to solve increasingly complex problems in a world pivoting towards Asia.



A DISTINGUISHED FACULTY TO INSPIRE AND CHALLENGE.

When you study with us you can expect to gain real world insights from our distinguished faculty of scholars and practitioners

who are trained in the world's best universities. Our dedicated faculty members bring extensive experience and intellectual candour. They help create a rigorous academic environment and provide unparalleled learning opportunities.

POWERFUL PROFESSIONAL, PERSONAL AND ACADEMIC NETWORKS.

You will join a global network of the world's most talented young leaders and form invaluable

professional and personal connections with an alumni network spanning over 100 economies.

You will also benefit from the school's extensive global academic network, which includes strategic partnerships with the prestigious Global Public Policy Network (GPPN), which takes in Columbia University, the London School of Economics & Political Science (LSE) and L'institut d'études politiques de Paris (Sciences Po), among others.

The school is also a member of the Association of Professional School of International Affairs (APSIA), which is dedicated to the improvement of professional education in international affairs and the advancement of international understanding, prosperity, peace, and security.



Empowered over 24,000 leaders and policymakers since 2004

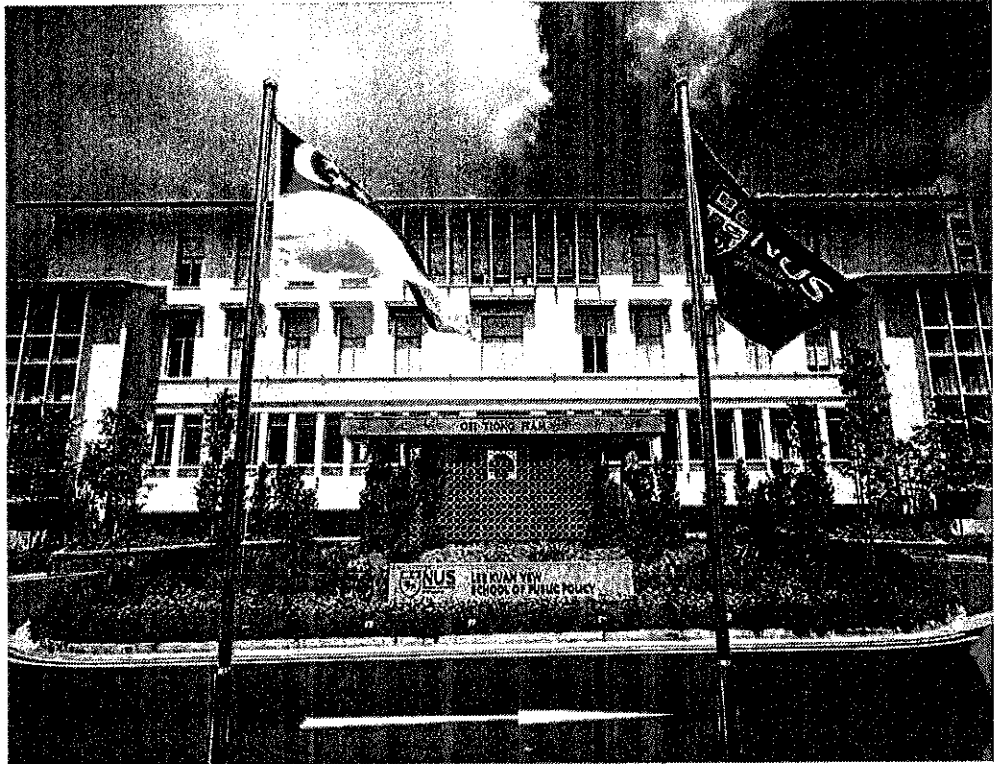
WHY STUDY INTERNATIONAL AFFAIRS?

The standard of living for millions of people in Asia continues to rise, as do the ambitions of individual countries in the region. This development is delivering economic growth, stability, and security, but it is also driving tension, conflict and uncertainty.

If the rising power, aspiration, and conflict in Asia is not managed well, the regional and international economic and security system will be shaken.

Better domestic governance in Asia is essential. However, it is increasingly difficult to imagine that, without paying serious attention to the relationships between states in Asia, and around the world, particularly the United States, Europe, and the Gulf and Middle East.

The need for knowledgeable, capable leaders with a firm grasp on international affairs in the region and beyond has never been greater.



For years now the world's economic centre has been pulling away from the West. While some might argue who will take America's place as the engine of the world economy, the facts are clear and undisputed. According to the Organisation for Economic Cooperation and Development, Asia is and will continue to be the world's fastest-growing region, with China and India leading the charge. By 2050, these two countries will become the world's largest economies. The world's economic centre will be in Asia.

A new world order is taking shape, definitely economically but potentially politically as well. However, as standards of living rise so too do expectations and risks. In an attempt to maintain or expand influence, major players are increasing their diplomatic and military activities. The need for well-trained leaders with a solid grounding in international affairs has never been greater. The time for Asia is now. Prepare yourself for that future by enrolling in the school today."

Professor Danny Quah

Dean and Li Ka Shing Professor in Economics,
Lee Kuan Yew School of Public Policy



Public Policy **versus** International Affairs

Asia's rapid rise has had an enormous effect on domestic public policy within individual states. The inevitable changes to public management and leadership, social policy, and public finance, have forced governments to change the way they make and implement policy.

As a result, public policy training that focuses on managing domestic affairs has, rightly, been given a high-priority.

But the world is changing. Traditional domestic public policy concerns like social movements,

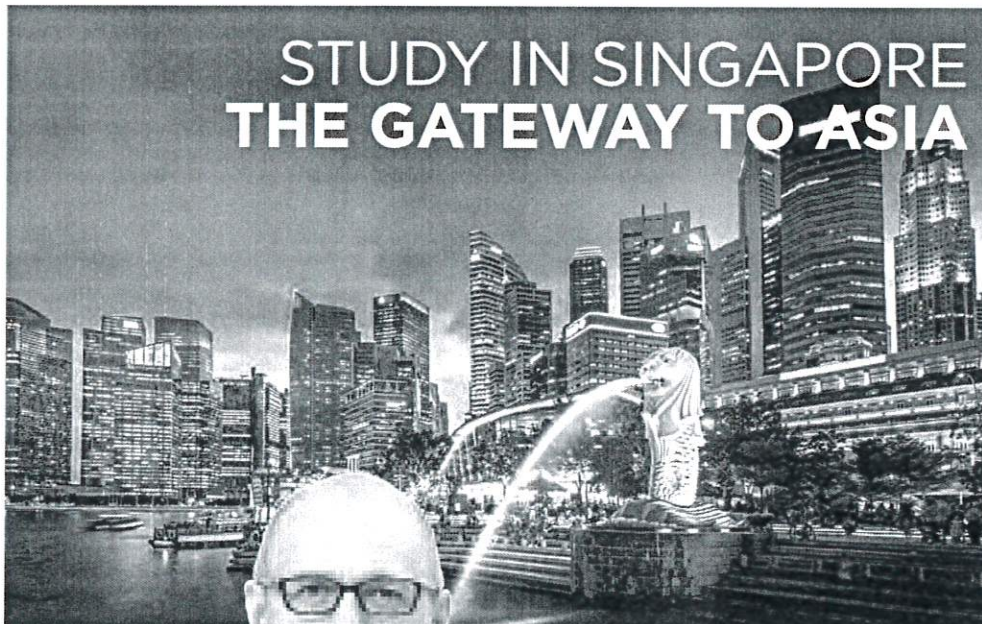
democratisation, ethnic and religious extremism, electoral politics, and the role of the media are increasingly being influenced externally by larger regional changes.

In order to understand and effectively manage these changes, a shift in educational emphasis is needed, from purely domestic affairs to the growing impact of regional and global issues. A sound grounding in international affairs is essential.

An MIA at the LKYSPP offers just that, via a comprehensive multidisciplinary curriculum.

The two-year, full-time programme provides a wide range of elective modules (including relevant domains in public policy studies) with ample scope to specialise in areas of interest.

Students enjoy connecting with other students from Singapore, Asia, and the rest of the world through an intense and uniquely immersive experience of fast-developing Asia in its many dimensions and nuances.



STUDY IN SINGAPORE THE GATEWAY TO ASIA

Against the backdrop of a rising Asia, being in Singapore gives students at the LKYSPP the perfect vantage point from which to watch the action unfold. A gleaming metropolitan city-state, Singapore is a diverse melting pot of Eastern and Western cultures. This is a globally renowned economic hub where over 7,000 multinational corporations (MNCs) are headquartered.

At the LKYSPP, you will gain access to internships in the public, private and non-profit sectors during school breaks, facilitated by the school's extensive networks across leading think-tanks, consulting firms, and other organisations. Singapore's central location in the heart of Southeast Asia also makes it an ideal base for students to explore and learn about this rapidly-developing region.

All of which makes it an ideal place to study international affairs and take the next step to a successful and influential career.

At the Lee Kuan Yew School of Public Policy, students explore answers to global problems from multiple perspectives, learning not only from the Western, but also from the Asian experience. Students can actually live the growing role of the region on the global stage during their studies.

Professor Francesco Mancini

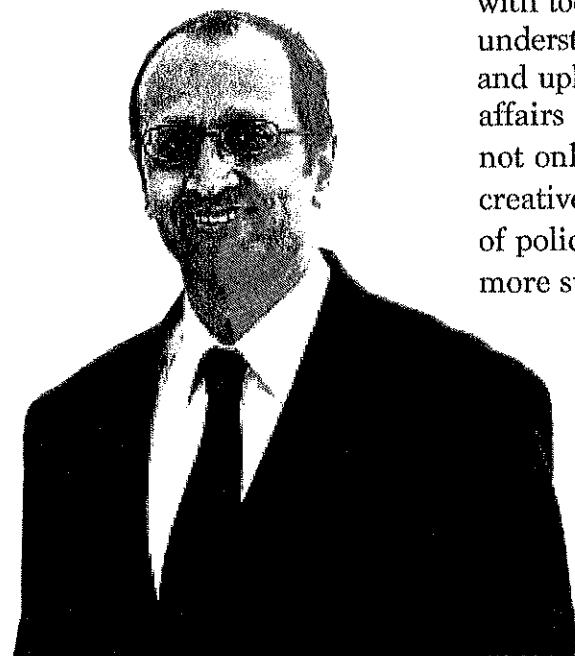
Vice Dean (Executive Education) and
Associate Professor in Practice

Course outline and summary of courses

MASTER IN INTERNATIONAL AFFAIRS

What can you expect to gain from the MIA programme?

- A working knowledge and deep understanding of issues, theories and debates in international affairs that can help you achieve an exciting career in diplomacy, public and foreign service, business, security, conflict resolution and development.
- A critical awareness of the strengths and limitations of each international affairs subfield, and how to make sense of its complexities.
- How to apply key theories and analytical tools to devise solutions for complex problems
- Cross-cultural and decision-making skills to make practical judgements that are balanced by theoretical, analytical and ethical considerations.
- The confidence to provoke and effect positive transformations in the world, solving problems in ways that are constructive, imaginative, analytically sound, practically feasible and culturally sensible.
- A deep, nuanced understanding of Asia and its place in the world.



Professor Kanti Bajpai
Vice Dean (Research and Development)
and Wilmar Professor of Asian Studies

The (MIA) programme is intended to equip students with tools of analysis to understand the continuities and upheavals in international affairs and to get them to think not only rigorously but also creatively about the complexities of policy making for a safer and more sustainable world.

Programme Outline

As an MIA student, you will be required to read 64 units and achieve a minimum Grade Point Average (GPA) of 3.0 to graduate.

You need to complete the following:

5 Core Courses

5 Specialisation Electives

1

3 Electives

Master's Thesis/
Capstone Project
(based on a
two-month
internship/
White Paper

*You may graduate without a specialisation.

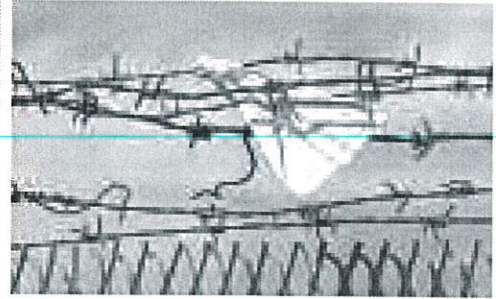
CORE COURSES

PP5901

International Relations: Theory and Practice



This course will introduce students to the predominant ways in which scholars of world politics go about making sense of the contemporary world. Three main approaches will be emphasised: realism, liberalism, and constructivism. In particular we will explore theories of the balance of power, the balance of threat, the rise and decline of great powers, hegemony, cooperation theory, the role of international institutions in global governance, and the structures and relations of identity between and among states and societies. Major contemporary issues that will be addressed include the relations among China, Europe, and the United States; the global political economy, including trade and development; and the prospects for global cooperation on issues such as climate change.



PP5913

Comparative Politics

This course introduces students to the foundations of comparative politics, which is the study of the domestic politics that happens within states. From taking this course, students will be able to answer questions such as: what is a state? How do different countries govern? What is the relationship between political institutions, economic development, and governance? How do political institutions change or persist? Why do some states experience conflict and contention among their people? Overall, the course will empower students with theories and frameworks to analyse how different countries around the world work.



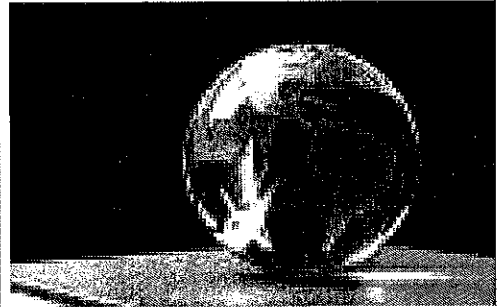
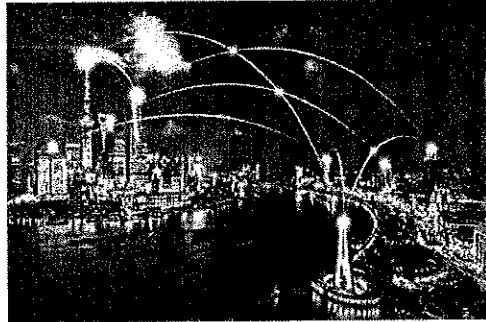
“Singapore is a terrific place to take the pulse of Asia for those who are interested in interpreting the continent. If you are really interested in Asia, you need to be here in order to analyse it.”

Professor Khong Yuen Foong

Li Ka Shing Professor in Political Science
and Co-Director, Centre on Asia and
Globalisation

Why is Asia the way it is today? What are the forces that shaped it? What are the new drivers that are not rooted in history? What new trends and developments in Asia should analysts look out for? This class provides a historical and contemporary perspective of Asia's position in the world. It engages in debates surrounding Asia from the onset of the Cold War to the present. It discusses how the regional order in Asia came about, and aims to understand how that order is evolving as new dynamics emerge and power shifts occur.

PP5915
International Relations of Asia



PP5904
Research Methods in International Affairs

PP5914
Global Politics and the Economy

This course provides an introduction to contemporary issues in the global political economy. It examines a wide range of topics including trade, foreign investment, finance, and economic development from micro, macro, and institutional perspectives. These topics will also be interrogated in the context of developed and developing countries and in international relations as well as domestic or comparative politics.



To successfully identify and address the critical questions in international affairs, we need tools to advance our own analysis and to critically assess what others propose. This course provides an introduction to the principal research methods in international affairs. You will assess the strengths and weaknesses of alternative approaches, learn how and when

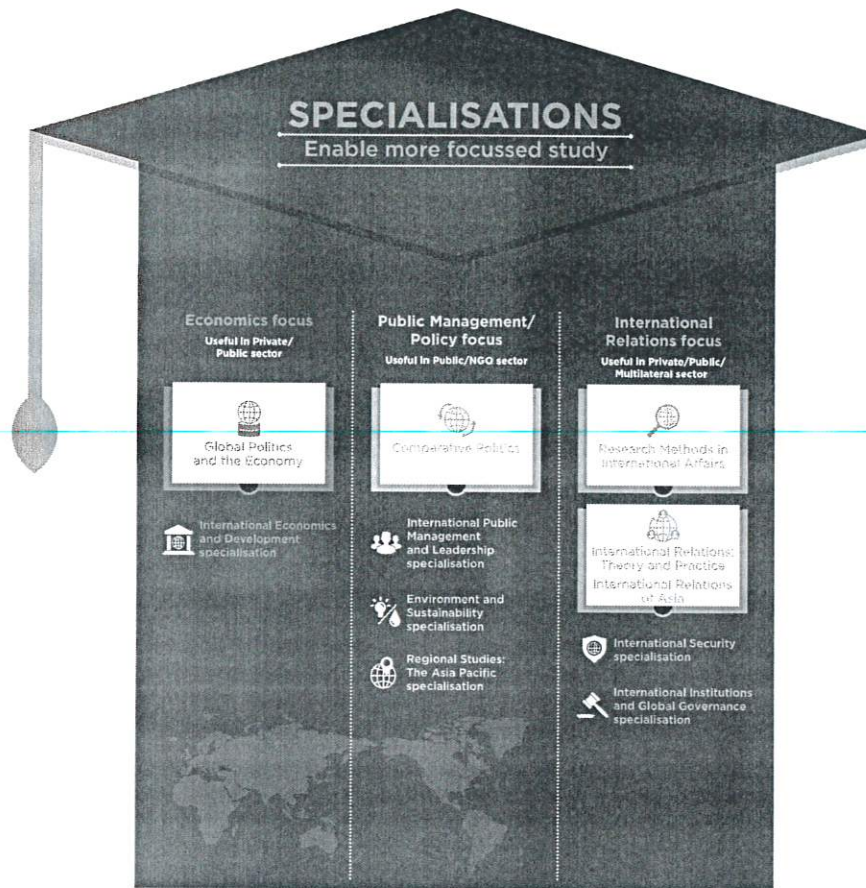
to use different lines of attack, and gain experience in critically evaluating published research. By the end of the module, you will have developed a personal toolkit that includes small-N case studies, comparative case studies, process tracing, hypothesis testing, analysis of variance, basic statistical methods (including regression analysis), and discourse analysis.

Students in the MIA programme will learn so much not just from the LKYSPP faculty, but from each other as well. The relationships they form within this community will serve them for the rest of their career.

Professor Jonathan Art Chu

Assistant Professor
 (Presidential Young Professor)
 MIA Programme Chair





Double Degree and Exchange Programme:

Qualified students can pursue a Master of Arts in International Economics and Finance double degree with our partner institution, Paul H. Nitze School of Advanced International Studies (SAIS), a graduate school of Johns Hopkins University.

The Master in International Affairs programme provides students with a strong foundation in both theoretical frameworks and policy knowledge in various subfields of international relations, together with an immersive experience in Asia, while the Masters of Arts in International Economics and Finance programme prepares students to understand advanced economic theories, master quantitative and econometric skills, and analyze a wide range of international economics and financial issues.

Admission is highly competitive and accepted students get to spend one year at the LKY School and the second at SAIS. Application to SAIS should be made at the end of the first semester at LKY School. Upon successful completion of the programme, graduates will be awarded with two Master degrees from LKY School and SAIS.

Eligible MIA students can participate in a 1-semester exchange programme with our partner institutions, which include:

NORTH AMERICA

John Hopkins School of Advanced International Studies (SAIS), USA

EUROPE

Hertie School of Governance, Germany
Bocconi University, Italy
University of St Gallen, Switzerland
The Graduate Institute of International and Development Studies, Geneva, Switzerland (IHEID)

ASIA AND THE PACIFIC

The University of Tokyo, Graduate School of Public Policy (GraSPP), Japan
Tsinghua University, China
Fudan University, China
Seoul National University, Graduate School of International Studies, South Korea
Korea University, South Korea
Yonsei University, South Korea
Nazarbayev University, Kazakhstan

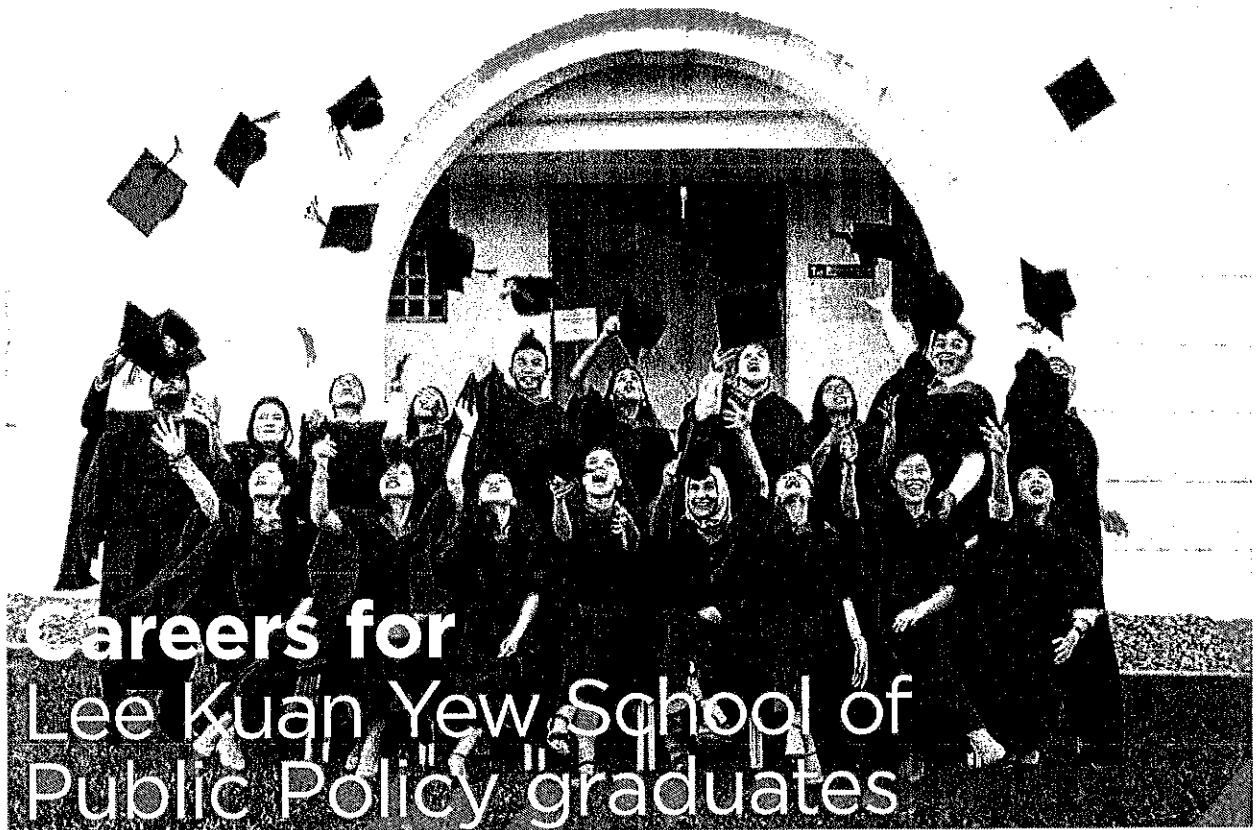
* Subject to the availability of courses in each semester.

Ambassador's Circle - exclusively for MIA

The Ambassador's Circle is an exclusive Master in International Affairs event series, where each semester our students will sit-down for an informal, off-record discussion with a senior local diplomat, discussing current geopolitical concerns and the changing realities of modern diplomacy.

Past Speakers

- Dr Arken Arystanov, Former Ambassador Extraordinary and Plenipotentiary of the Republic of Kazakhstan to the Republic of Singapore, New Zealand and the Commonwealth of Australia
- H.E. Ashok Kumar Mirpuri, Former Ambassador of the Republic of Singapore to the United States of America
- Ms Barbara Plinkert, Former European Union Ambassador to Singapore
- Mr Bruce Gosper, Former Australian High Commissioner to Singapore
- H.E. Choi Hoon, Ambassador of the Republic of Korea to Singapore
- Mr Flavio Soares Damico, Former Ambassador of Brazil to Singapore
- Mr Jawed Ashraf, Former Indian High Commissioner to Singapore
- Mr Niclas Kvarnström, Former Sweden Ambassador
- H.E. Ngurah Swajaya, Former Ambassador of Indonesia to Singapore
- H.E. Dr. Norbert Riedel, German Ambassador to Singapore
- Mr Rafik Mansour, Former Chargé d'Aaires a.i. U.S. Embassy Singapore
- H.E. Sarah McGrath, Ambassador of Ireland to Singapore



Careers for Lee Kuan Yew School of Public Policy graduates

LKYSPP graduates are highly sought after. Our alumni can be found working in governments, multilateral institutions, corporations and non-governmental organisations across the world.

Our extensive network of alumni contribute to public good in a wide variety of fields such as economic development, social policy, finance, international

relations, public affairs and consulting, fulfilling the school's mission of improving and transforming the lives of the people they serve.

Equipped with international perspectives and a nuanced understanding of Asia, our graduates go on to be leaders in their respective fields.

TAKE THE FIRST STEP WITH THE CAREER SERVICES UNIT

The Career Services Unit in the LKYSPP connects our students with employers to help them gain valuable experience in the workplace, provide them with opportunities to apply their academic experience and give them a competitive edge in their job search.

Some of the prominent organisations, where our students have interned.

- Abbott Laboratories

- ASEAN Advisory Pte Ltd

- Asia Europe Foundation

- Centre for Humanitarian Dialogue (HD Centre)

- European Union Delegation to Singapore

- Global Environment Institute

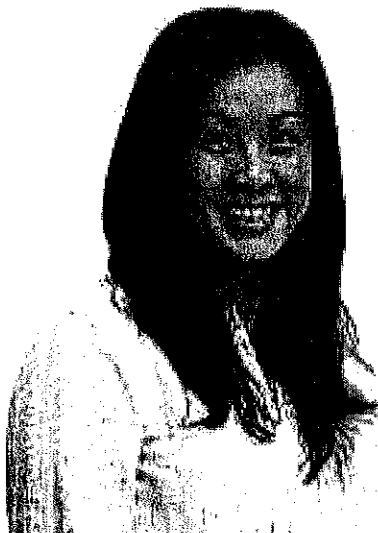
- GovInsider

- Hengqin Institute of Innovation and Development

- International Centre for Integrated Mountain Development (ICIMOD)

- United Nations and United Nations Development Programme (UNDP)

- World Bank



From the Wang-Koo talks between China and Taiwan to the more recent Trump-Kim summit, Singapore has stood at the centre of historic meetings between longtime adversaries seeking peace. Why do global leaders choose Singapore as the ideal location for reconciliatory talks? Join the (MIA) programme today and understand the dynamics behind global decisions such as these.

Professor Selina Ho
Assistant Professor and Co-Director,
Centre on Asia and Globalisation

Admissions Criteria

We seek applicants who are passionate about understanding the transformation that is taking place in Asia and across the world. They need to be highly motivated, outward-looking, and open to new ideas.

Applicants seeking admission to the programme should possess a good Bachelors degree (Honours second class and above) or its equivalent. Applicants should have ideally a minimum of two years of work experience.

Proficiency in written and spoken English is critical.

Applications to the Master in International Affairs will be accepted from 1 August till 15 December, every year.

REQUIRED DOCUMENTS:

Online application form

Degree scrolls and academic transcripts (including grading description)

Curriculum Vitae or Resume

TOEFL iBT/ TOEFL iBT Home Edition/ IELTS / IELTS Indicator

Personal statement of no more than 600 words describing how your personal, academic, and/or professional background inform your motivation for applying to the MIA programme; how you hope to contribute to your classmates and programme's success; and how you hope to use your time at LKYSPP to further your career or academic goals.

1 writing sample (no more than 2,000 words)

2 letters of reference (can either be a professional or academic referee(s))

Applicants with qualifications attained in English-medium institutions in Australia, Canada, India, Ireland, New Zealand, Philippines, Singapore, the UK or the US are exempted from providing test scores.

For qualifications attained in countries not mentioned, if your Bachelor or Master degree was conducted entirely in English, TOEFL or IELTS test scores may be waived if you provide a letter from your institution.

Typical MIA Academic Calendar

| Year 1 | Semester 1 (August-December) | Semester 2 (January - May) |
|---|--|---|
| | PP5901 International Relations: Theory and Practice PP5914 Global Politics and the Economy PP5904 Research Methods in International Affairs *Specialisation Elective 1 | PP5913 Comparative Politics PP5915 International Relations of Asia *Restricted Elective 1 *Specialisation Elective 2 |
| Year 2 | PP5910 MIA Thesis / PP5911 Capstone Project / PP5912 MIA White Paper *Specialisation Elective 3 *Specialisation Elective 4 *Specialisation Elective 5 **Exchange Semester Abroad | PP5910 MIA Thesis / PP5911 Capstone Project / PP5912 MIA White Paper Elective 6 Elective 7 Elective 8 |
| <p>PP5910 MIA Thesis The MIA thesis is an independent piece of writing that represents the culmination of student's training in international affairs. It is an opportunity for a student to investigate a significant question in international affairs through research, reflection, analysis, and writing. OR</p> <p>PP5912 MIA White Paper The White Paper is a policy-focused report that addresses a current or emerging international issue facing an imagined/hypothetical client, which can be a government, international or transnational organisation, private sector entity, or civil society entity such as an NGO. The aim of the White Paper is to allow students to apply the knowledge and skills that they have learnt in the MIA to contemporary real-world problems; to define and analyse the policy problem; to assess, if relevant, past and continuing efforts to solve or manage the problem; and to formulate alternative policy options and develop specific, actionable recommendations backed by argumentation and evidence. OR</p> <p>PP5911 Capstone Project (based on a 2-months internship experience) The MIA Capstone Project is an internship-based project culminating in a paper/report on an international issue or challenge that the student worked on during the internship. The internship aims to allow students to apply the knowledge and skills that they have learnt to define and analyse international policy issues, evaluate existing policies, formulate and assess policy options and develop specific, actionable recommendations for their client organisation.</p> | | |
| <p>*Socialisation is not mandatory. If you choose not to specialise, you may choose any electives that are offered in the semester. MIA students may also take the electives from the Faculty of Law and Faculty of Arts and Social Sciences as their specialisation. **PP5910 MIA Thesis, PP5911 Capstone Project and PP5912 MIA White Paper is a year-long course. ** Students can apply to go on an exchange semester with some of the exchange institutions.</p> | | |

FEES AND FUNDING

The following tuition fees are applicable for Academic Year 2023/2024. Please note that fees are subject to change.

| MIA AY 2022/2023 Tuition Fees | Semester 1 | Semester 2 | Semester 3 | Semester 4 | Total |
|---|------------|------------|------------|------------|-----------|
| Singapore Citizens, Singapore Permanent Residents and International Students alike* | S\$23,616 | S\$23,834 | S\$23,834 | S\$23,834 | S\$95,118 |

* Tuition fees subject to prevailing GST (8% in 2023 and 9% from 2024)

Please refer to the programme website for more information on other fees and financing options.
<https://lkyspp.nus.edu.sg/graduate-admissions/fees-and-funding#costofliving>

OTHER FEES

Please note the fees below are applicable if you are accepted into the MIA programme.

Student Service Fee (per semester): S\$167.90

Health Service Fee (per semester): S\$83.25

Fees shown above are inclusive of prevailing GST and are subject to change. Additional costs include payment for student development programmes, the orientation programme, student pass/visa fees, and the programme closure event. These costs vary from year to year, but are currently estimated to be S\$4,000 for the duration of the programme.

Please refer to our website for an estimation of monthly living costs in Singapore.

Applications open on 1 August and close on 15 December every year.

For more information, contact us at lkypostgrad@nus.edu.sg or visit <https://lkyspp.nus.edu.sg/graduate-programmes/master-in-international-affairs-mia/overview>

To visit our Admissions website, please scan the QR code below:

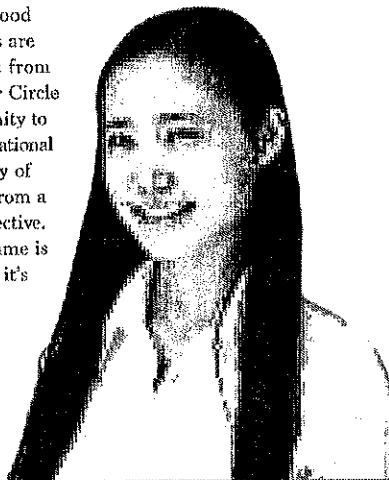


GRADUATE FOCUS

I chose to study the MIA at LKYSPP because of the Asia-focussed curriculum.

I chose to study the MIA at LKYSPP because of the Asia-focussed curriculum. I aspire to build on my knowledge of traditional Chinese culture in order to find a particularly Asian path to good governance and policy. The professors are highly regarded and I learned a lot from them. Events such as the Ambassador Circle Series provided me with the opportunity to learn more about the realities of international affairs. Last but not least, the diversity of our MIA class has helped me think from a multifaceted and multicultural perspective. My main takeaway from this programme is that knowledge reshapes destiny, and it's never too late to achieve your goals.

Zheng Weiting
China, MIA class of 2019



I have worked together with people from different countries and diverse backgrounds to create a truly global perspective on international affairs.



“

The Lee Kuan Yew School of Public Policy was at the top of my list when I was choosing to pursue my masters. During my 2 years at LKYSPP, I have worked together with people from different countries and diverse backgrounds to create a truly global perspective on international affairs. I have done an internship in China, an exchange programme in Kazakhstan, and Singapore is now my 'second home'.

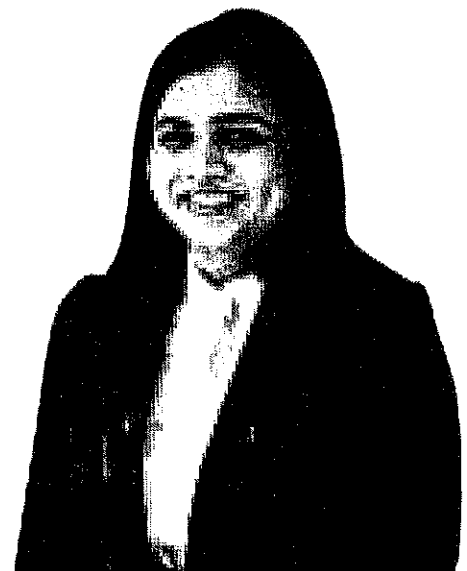
Francesco Brusaporco
Italy, MIA class of 2020

I firmly believe that only when there is clarity of thought on Asian geopolitics can one contribute productively to shaping it.

The MIA programme offered me the chance to study international affairs from a public policy perspective. My experience at the school has reaffirmed my belief that these are complementary attributes essential for unpacking the increasingly complex geopolitics of the world. Another important factor for me choosing this programme was the Asia-focussed nature of its curriculum. I firmly believe that only when there is clarity of thought on Asian geopolitics can one contribute productively to shaping it.

I now have the research and analysis skills I need to effectively interpret the evolving world economic and development landscape. The MIA programme strikes the perfect balance between practical application and theoretical understanding to deliver a well-rounded course perfectly suited to anyone looking to make a difference in the world.

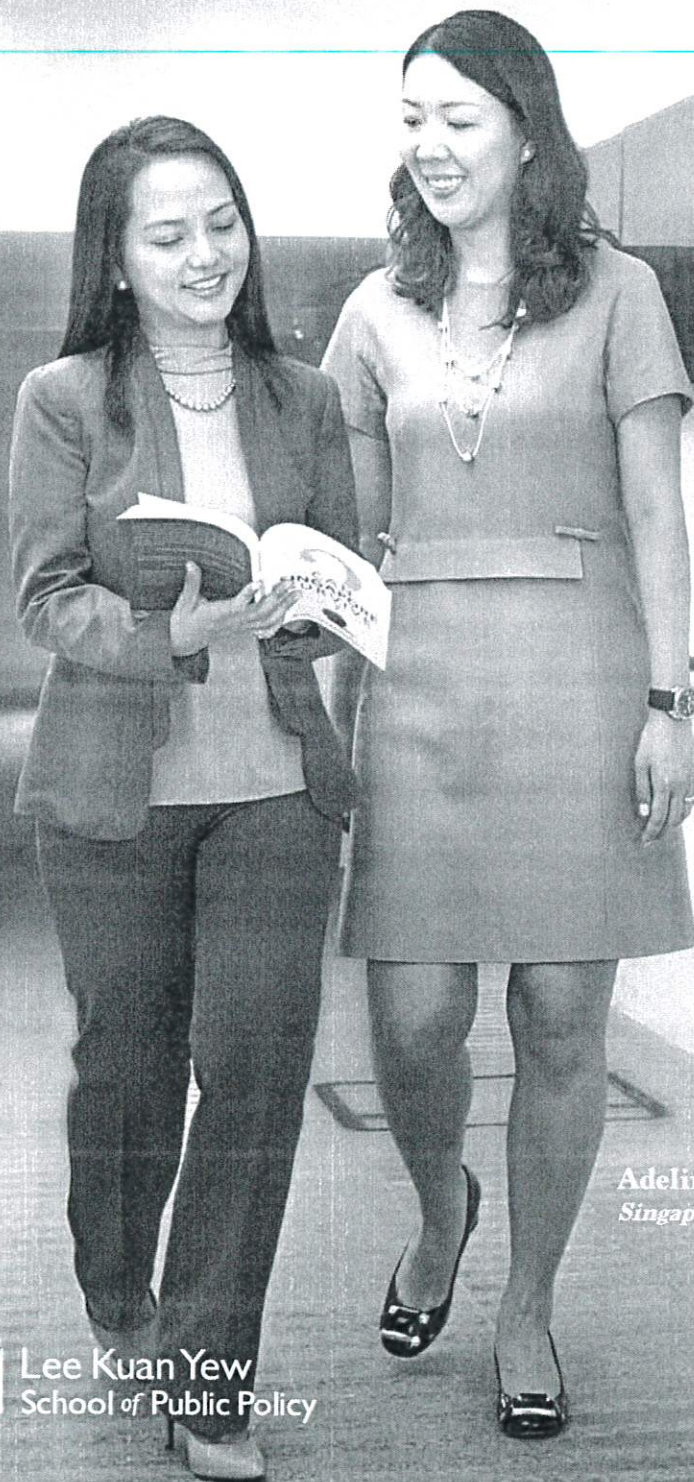
Akanksha Sinha
India, MIA class of 2019



When the effective leader
is finished with his
work, the people say it
happened naturally.

- Lao Tsu

EDUCATE & INSPIRE
the standards of governance in ASIA, IMPROVE
our contribution to the TRANSFORMATION



Master in
Public
Administration

Cristamarie Dayag
Tabilas-Abiva,
Philippines

Adeline Mak Yuen Mei
Singapore



Lee Kuan Yew
School of Public Policy



MASTER IN PUBLIC ADMINISTRATION

Be equipped to handle complex issues that impact national, regional and global policies and projects.

Our 1-year full-time Master in Public Administration (MPA) is an interdisciplinary course of study aimed at mid-level professionals who aspire to take on senior management roles or make a career change. A key feature is the Governance Study Project, which gives students the opportunity to study and research in a neighbouring country.



Admissions Criteria

Applicants should have minimum 5 years of working experience and attained mid-level managerial position in their careers. They should aspire to management roles and demonstrate commitment towards public service. Proficiency in written and spoken English is a must.

Required Documents

- Online application form
- Degree scrolls and academic transcript (including grading description)
- Curriculum vitae or resume
- TOEFL iBT/ TOEFL iBT Home Edition/ IELTS/ IELTS Indicator
- GRE/GMAT test score (optional)
- 2 essays
- 2 letters of reference (professional)
- Organisation Chart. Illustrate and clearly point out current position within the organisation, including two levels above and two levels below the applicant's current position.

Applicants with qualifications attained in English-medium institutions in Australia, Canada, India, Ireland, New Zealand, Philippines, Singapore, the UK or the US are exempted from providing test scores. For qualifications attained in countries not mentioned, if your Bachelor or Master degree was conducted entirely in English, TOEFL or IELTS test scores may be waived if you provide a letter from your institution.

Curriculum

The MPA curriculum comprises core courses and a wide range of elective. Students are required to complete:

- 4 core courses
- 2 elective courses from the Management and Leadership specialisation area
- 4 elective courses

Governance Study Project

A key feature of the MPA Programme is the Governance Study Project (GSP), which aims to expose students to a complex public policy issue of relevance to Asia, and share insights on how local policymakers are addressing this issue through a multi-agency, multi-pronged effort. Learning journeys relevant to the GSP themes are also organised.

In this module, students work together in groups to prepare a policy memo and report under faculty supervision. This applied learning component provides an opportunity for students to reflect on the knowledge and insights gained from the course. They will then share their research findings at a conference at the end of the Semester 2.



Classroom Diversity

The MPA cohort comprises 40 to 60 students from public, private and not-for-profit sectors, from more than 20 countries.

Core Courses

Core courses focus on imparting practical skills, disciplinary knowledge and interdisciplinary competencies that facilitate the work of policy practitioners, researchers, public managers and leaders. They include:

- Economic Analysis
- Policy Analysis
- Public Management
- Governance Study Project

Elective Courses

Those who seek a broader Public Administration education must choose to read any four electives from over 60 courses. Students can choose from a new elective basket 'Evidence-Based Innovation Lab', which includes courses such as:

- Big Data, Official Statistics, and Public Policy
- Data Analytics: Science, Art and Applications

Students are also required to complete 2 elective courses from the Public Management and Leadership specialisation area.

Please visit <https://lkyspp.nus.edu.sg/graduate-programmes/electives> for the full list of electives.

Cross-Faculty Courses

Students may also register for up to 2 elective courses offered in other postgraduate programmes, such as Business Administration, Economics, Political Science and Southeast Asian Studies.

Double Degree

Qualified students can pursue double degrees with the NUS Business School and the NUS Faculty of Law. They include:

- Master in Public Administration and Master of Business Administration (MPA-MBA)
- Master in Public Administration and Master of Laws (MPA-LLM)

Academic Calendar

| Pre-Semester | Semester 1 | Semester 2 |
|--|---|---|
| Mid-July to August Orientation Programme | August to November 2 Core Courses 3 Elective Courses* | January to April 2 Core Courses 2 Elective Courses* |
| | End-November to Early-December Examination | End-April to Early-May Examination |
| | December Vacation | |

Special Term

Early-May to Mid-June
1 Elective Course*

End-June
Examination

* Students have an option to complete their MPA in Semester 2 instead of Special term if they can complete all 6 electives by Semester 2. MPA students must complete 2 electives courses from the Management and Leadership specialisation area in any of the semesters.

Application Period

Applications open on 1 August and close on 31 December every year.



Lee Kuan Yew
School of Public Policy



469C Bukit Timah Road, Oei Tiong Ham Building, Singapore 259772
Email: lkypostgrad@nus.edu.sg
Website: lkyspp.nus.edu.sg

Sometimes, it falls upon a generation to be great. You are not the agent of change. Let your generation be the change.

- Nelson Mandela

MP
PP

Master in
Public Policy

Mariyam Raza Haider,
India



Lee Kuan Yew
School of Public Policy



MASTER IN PUBLIC POLICY

Look forward to studying economics, political science and public management.

Our 2-year, full-time Master in Public Policy (MPP) provides a strong foundation in policy analysis, programme evaluation and management. Students will be equipped with the necessary skills and competencies to become highly skilled policy-makers and analysts in the public, private or non-profit sectors.

Admissions Criteria

MPP applicants must demonstrate intellectual distinction, personal character and leadership capabilities. They should possess at least a bachelor degree and 2 to 5 years of working experience is preferred. Proficiency in written and spoken English is essential.

Required Documents

- Online application form
- Official academic transcripts and certificates (including grading description)
- Curriculum vitae or resume
- TOEFL iBT/ TOEFL iBT Home Edition/ IELTS/ IELTS Indicator
- 2 essays
- 2 reports of reference — 1 professional and 1 academic

Applicants with qualifications attained in English-medium institutions in Australia, Canada, India, Ireland, New Zealand, Philippines, Singapore, the UK or the US are exempted from providing test scores.

For qualifications attained in countries not mentioned, if your Bachelor or Master degree was conducted entirely in English, TOEFL or IELTS test scores may be waived if you provide a letter from your institution.

Curriculum

The MPP curriculum comprises core courses, restricted electives, and a wide range of specialisation courses and electives.

Core Courses

The core courses focus on imparting practical skills, disciplinary knowledge, and interdisciplinary competencies necessary for the work done by policy practitioners, researchers, public managers and leaders.

- Economics Foundations for Public Policy
- Politics and Public Policy
- Introduction to Public Management
- Methods and Tools for Policy Analysis 1
- Foundations of Public Policy
- Methods and Tools for Policy Analysis 2
- Policy Analysis Exercise (PAE)*

* Policy Analysis Exercise (PAE) is a public policy project completed as a capstone course for a client organisation in the public, private or non-profit sector

Restricted Elective Courses

Students must read 2 restricted electives, one each from the following baskets:

- Basket 1: Programming for Data Analytics for Public Policy
 - Introduction to Coding for Public Policy using Python, or;
 - Introduction to Coding for Public Policy using R
- Basket 2: Public Finance and Public Financial Management
 - Financial Management for Public Organisations
 - Public Finance

Specialisation

Students can acquire greater depth and sophistication through any 1 of the 3 areas of specialisation:

- Economics and Development
- Politics and International Affairs
- Management and Leadership

Students may also opt to graduate without a specialisation.

Elective Courses

Those who seek a broader public policy education may choose a more generalist approach by selecting up to 5 electives from a broad range of courses. Students can choose from a new elective basket 'Evidence-Based Innovation Lab', which includes courses such as:

- Big Data, Official Statistics, and Public Policy
- Data Analytics: Science, Art and Applications
- Policy Innovation Lab
- Introduction to Social Surveys for Researchers and Decisionmakers

Visit <https://lkyspp.nus.edu.sg/graduate-programmes/master-in-public-policy-mpp/mppcurriculum> for more information.

Classroom Diversity

The MPP cohort comprises 60 to 80 students from public, private and non-profit sectors, from more than 20 economies.

Double Degree

Overseas

Qualified students will have the opportunity to pursue a dual degree abroad for a year at our partner institutions. Our partner institutions include:

- Columbia University, School of International and Public Affairs (SIPA), United States
- The London School of Economics and Political Science (LSE), United Kingdom
- University of Tokyo, Graduate School of Public Policy (GraSPP), Japan

Concurrent Degree Programmes

Outstanding undergraduates from the NUS Business School, NUS Faculty of Law and NUS Faculty of Arts and Social Sciences are welcome to apply for the MPP, as an extension of their study in NUS. Places for the concurrent degree programme are highly competitive and application must be made in the student's final year of study.

- Bachelor of Business Administration (Honours) / Business Administration Accountancy (Honours) & Master in Public Policy (MPP)
- Bachelor of Laws (Honours) & Master in Public Policy
- Bachelor of Social Sciences (Honours) (for Economics, Political Science, Sociology or Social Work majors) or a Bachelor of Arts (Honours) in PPE (Philosophy, Politics, and Economics) & Master in Public Policy

Singapore

Singapore students can also pursue a double degree at the NUS Business School and the NUS Faculty of Law.

- Master in Public Policy and Master of Business Administration (MPP-MBA)
- Master in Public Policy and Master of Laws (MPP-LLM)



Exchange Programme

Eligible MPP students can participate in a 1-semester exchange programme with our partner institutions, which include:

Asia-Pacific

- Fudan University, School of International Relations and Public Affairs
- Korea University, Department of Public Administration
- Nazarbayev University Graduate School of Public Policy
- Peking University, School of International Studies
- Seoul National University, Graduate School in International Studies
- Tsinghua University, School of Public Policy and Management
- The University of Tokyo, Graduate School of Public Policy (GraSPP)
- Yonsei University Graduate School

Americas

- Fundacao Getulio Vargas, Escola de Administração de Empresas de São Paulo (FGV-EAESP)
- Georgetown University, The McCourt School of Public Policy
- John Hopkins University, School of Advanced International Studies (SAIS), Paul H. Nitze School of Advanced International Studies
- University of British Columbia
- University of Toronto

Europe

- Hertie School of Governance
- Sciences Po, School of Public Affairs
- The Graduate Institute of International and Development Studies
- Università Commerciale Luigi Bocconi
- University of St Gallen

Policy Analysis Exercise

The LKYSPP Policy Analysis Exercise (PAE) is designed to engage second-year Master in Public Policy (MPP) students in a supervised project with clients from the public, private or people sectors. The PAE presents an opportunity for students to apply the knowledge and tools acquired through the MPP programme to real-world policy issues, while also adding value to the client organisations by generating fresh perspectives and actionable insights. Students work in small groups with a Faculty Advisor (FA) and a client to identify a policy problem, prepare a project work plan, conduct research (including fieldwork, where relevant), and prepare a final project report that is both relevant to the client and consistent with LKYSPP's high academic standards. The PAE culminates with a conference where the student groups present their findings and recommendations to the client.

Internships

Students are encouraged to pursue internships in the public, private or non-profit sector. We actively engage leading think-tanks, consulting firms, multilateral institutions and non-profit organisations to facilitate internships. Internship opportunities are posted regularly throughout the year on the LKYSPP Career Portal, and students may work part-time up to 16 hours a week during a semester, or full-time during the official National University of Singapore (NUS) vacation periods.

Academic Calendar

| Year 1, Semester 1 | Year 1, Semester 2 |
|---|--|
| <ul style="list-style-type: none">- Introduction to Public Management- Methods and Tools for Policy Analysis 1- Foundations of Public Policy- Free Elective | <ul style="list-style-type: none">- Politics and Public Policy- Methods and Tools for Policy Analysis 2- Economic Foundations for Public Policy- Restricted Elective or Free Elective |
| Year 2, Semester 1 | Year 2, Semester 2 |
| <ul style="list-style-type: none">- *Specialisation Elective 1- *Specialisation Elective 2- *Specialisation Elective 3- Restricted Elective or Free Elective | <ul style="list-style-type: none">- Policy Analysis Exercise- *Specialisation Elective 4- *Specialisation Elective 5- Restricted Elective or Free Elective |

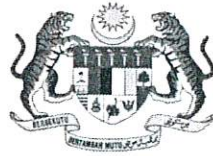
* Specialisation is not mandatory. If a student chooses not to specialise, the specialisation elective would be replaced by an elective.

Application Period

Applications open on 1 August and close on 15 December every year.



469C Bukit Timah Road, Oei Tiong Ham Building, Singapore 259772
Email: lkypostgrad@nus.edu.sg
Website: lkyspp.nus.edu.sg



SYARAT-SYARAT PERMOHONAN

BIASISWA OLEH LEE KUAN YEW SCHOOL OF PUBLIC POLICY (LKYSPP), NATIONAL UNIVERSITY OF SINGAPORE (NUS) BAGI MENGIKUTI PENGAJIAN PERINGKAT SARJANA DI LKYSPP, NUS

- 1) Pegawai Perkhidmatan Awam **Kumpulan Pengurusan dan Profesional Iantikan tetap** yang berumur tidak melebihi **50 tahun pada 1 Januari 2024**;
- 2) Telah **disahkan dalam skim perkhidmatan terkini** pada 1 Januari 2023;
- 3) Mencapai markah **Laporan Nilain Prestasi Tahunan (LNPT) purata 85 markah ke atas bagi tempoh genap 3 tahun skim perkhidmatan terkini berturut-turut (2020, 2021 & 2022)**. Penilaian setahun LNPT hendaklah genap 12 bulan;

*Nota : Pegawai yang mempunyai rekod CTG/ CSG dalam tahun penilaian LNPT terlibat dan tahun penawaran **tidak layak dipertimbangkan penajaan biasiswa** di bawah program ini.*

- 4) Mempunyai **ijazah sarjana muda** daripada universiti yang diiktiraf oleh Kerajaan;
- 5) Mengikuti pengajian di **peringkat yang lebih tinggi** daripada kelayakan akademik sedia ada yang dimiliki pegawai;

*Nota : Pegawai bertanggungjawab untuk mengisytiharkan kelayakan akademik tertinggi semasa yang dimiliki. Sekiranya pegawai gagal mengisytiharkannya dan ia dapat dikesan kemudian, pegawai bertanggungjawab sepenuhnya ke atas sebarang **implikasi yang timbul daripada kegagalan pengisytiharan tersebut** termasuklah pembatalan penawaran (sekiranya berjaya), tanggungan kos yang terlibat (sekiranya ada) dll.*

- 6) Kursus yang dipohon adalah berkaitan dengan bidang yang **bersesuaian dengan bidang tugas**;

- 7) Mematuhi **syarat genap tempoh tamat** mengikuti kursus jangka panjang/ sederhana seperti berikut:

| Tempoh Kursus | Tempoh Menunggu (pada 1 Januari 2023) |
|---|--|
| Lebih daripada 12 bulan | 2 tahun |
| Lebih daripada 3 bulan dan kurang daripada 12 bulan | 1 tahun |

- 8) Bersih daripada pertuduhan/ tindakan tatatertib/ dakwaan Mahkamah;
- 9) Telah mengisytiharkan harta dalam tempoh lima (5) tahun terkini;
- 10) **Bukan peminjam tegar** pinjaman pelajaran atau bukan dalam **senarai hitam** Jabatan Perkhidmatan Awam (JPA) atau badan penaja lain;
- 11) Tidak mempunyai sebarang masalah kesihatan serta kecacatan fizikal dan mental.



TATACARA PERMOHONAN / PENCALONAN

BIASISWA OLEH LEE KUAN YEW SCHOOL OF PUBLIC POLICY (LKYSPP), NATIONAL UNIVERSITY OF SINGAPORE (NUS) BAGI MENGIKUTI PENGAJIAN PERINGKAT SARJANA DI LKYSPP, NUS

Kelulusan cuti belajar bagi permohonan akan hanya dipertimbangkan kepada pegawai yang berjaya ditawarkan **biasiswa DAN tempat pengajian** oleh pihak LKYSPP, NUS tertakluk kepada pematuhan syarat-syarat cuti belajar yang berkuatkuasa. Kelulusan cuti belajar tidak akan dipertimbangkan kepada pegawai yang hanya ditawarkan tempat pengajian sahaja tanpa tawaran biasiswa oleh LKYSPP, NUS.

1. TANGGUNGJAWAB PEGAWAI

- 1.1 Pegawai yang berminat dikehendaki **membaca dan memahami** syarat-syarat permohonan di **Lampiran A** dan **General Information - LKYSPP 2024** sebelum membuat permohonan.
- 1.2 Permohonan boleh dibuat dengan melengkapkan borang permohonan secara dalam talian melalui pautan <https://esilav2.jpa.gov.my> bermula daripada **2 Oktober 2023 sehingga 13 Oktober 2023**.
- 1.3 Borang permohonan yang telah lengkap diisi hendaklah **dimuat turun, dicetak dan ditandatangani oleh pegawai**. Terdapat ruangan perakuan Ketua Jabatan selepas ruangan tandatangan pegawai yang mana memerlukan maklumat perkhidmatan pegawai dilengkapkan, disahkan dan ditandatangani oleh Ketua Jabatan¹ masing-masing.

Nota: Tanggungjawab pegawai untuk menyemak dan memastikan segala maklumat di ruangan perakuan Ketua Jabatan tersebut **dilengkapkan**

¹ Ketua Jabatan yang dimaksudkan adalah sekurang-kurangnya pegawai di peringkat mengetuai sesuatu bahagian di mana pegawai ditempatkan atau bahagian pengurusan sumber manusia di Kementerian/Jabatan/Agensi seperti Pengarah / Setiausaha Bahagian dsb.

sepenuhnya tanpa ada sebarang kecaciran sebelum borang permohonan lengkap tersebut dikemukakan kepada Urusetia Panel Pembangunan Sumber Manusia (PPSM)² masing-masing untuk penyelarasan.

- 1.4 Borang permohonan yang lengkap tersebut perlu dikemukakan kepada urusetia PPSM masing-masing bersama-sama dengan **dokumen-dokumen sokongan** yang berkaitan seperti berikut:
- a) Salinan **pasport antarabangsa** yang tertera maklumat nama, tarikh lahir, warganegara, jantina, no. passport, tarikh tamat tempoh serta gambar (sila kemukakan salinan MyKad sekiranya tiada passport).
 - b) Salinan Ijazah Pertama – **SKROL DAN TRANSKRIP RASMI DALAM BAHASA INGGERIS SAHAJA**/ diterjemahkan secara rasmi kepada Bahasa Inggeris (telah disahkan);
 - a) Salinan **Job Description/ Senarai Tugas** yang disahkan; dan
 - b) Salinan **Curriculum Vitae (CV) yang lengkap** dengan maklumat sekurang-kurangnya **2 referee**.

Nota: Semua dokumen di atas hendaklah dikemukakan dalam **2 salinan dokumen yang lengkap (1 salinan asal dan 1 salinan fotostat)**.

2. TANGGUNGJAWAB KETUA JABATAN

- 2.1 Ketua Jabatan dinasihatkan untuk membuat semakan yang teliti dan memberi sepenuh perhatian kepada syarat-syarat yang ditetapkan di **Lampiran A**. Sehubungan itu, adalah menjadi tanggungjawab Ketua Jabatan untuk menyokong / memberi pelepasan kepada pegawai-pegawai yang **bersesuaian dan berkelayakan sahaja** berdasarkan syarat-syarat yang ditetapkan sahaja.
- 2.2 Ketua Jabatan perlu **melengkapkan dan mengesahkan maklumat** perkhidmatan pegawai, dan seterusnya **menandatangani ruangan perakuan** Ketua Jabatan dalam borang permohonan. Semakan ke atas buku perkhidmatan atau/dan rekod HRMIS pegawai perlu dibuat untuk memastikan ketepatan dan

² PPSM yang dimaksudkan adalah PPSM yang dipengerusikan oleh Ketua Perkhidmatan masing-masing tanpa mengira Kementerian/Jabatan/Agensi penempatan pegawai kecuali bagi pegawai perkhidmatan gunasama (PTD, PLV dan PPSi) yang mana PPSM yang dimaksudkan adalah PPSM yang dipengerusikan oleh pegawai pengawal Kementerian masing-masing sahaja walaupun pegawai ditempatkan di Jabatan/Agensi di bawah Kementerian berkaitan.



kesahihan maklumat perkhidmatan pegawai;

- 2.3 Permohonan yang lengkap dan disokong perlu dikemukakan bersama-sama dokumen berkaitan kepada Urusetia PPSM masing-masing untuk penyelarasan perakuan.

3. TANGGUNGJAWAB KETUA PERKHIDMATAN/ PEGAWAI PENGAWAL MELALUI PANEL PEMBANGUNAN SUMBER MANUSIA (PPSM)

- 3.1 ~~Ketua Perkhidmatan / Pegawai Pengawal adalah dinasihatkan supaya membuat perancangan dan semakan yang teliti ke atas syarat dan tatacara permohonan / pencalonan seperti di Lampiran A dan B dalam memperakukan pencalonan pegawai melalui PPSM masing-masing kepada pihak BMI, JPA. Sekiranya semua pegawai yang diperakukan berjaya ditawarkan program ini, Ketua Perkhidmatan / Pegawai Pengawal perlu memberi pelepasan kepada mereka untuk mengikuti program ini. Ketua Perkhidmatan/ Pegawai Pengawal hendaklah memastikan hanya pegawai-pegawai yang **bersesuaian sahaja dicalonkan.**~~
- 3.2 Sehubungan itu, adalah menjadi tanggungjawab urus setia PPSM untuk mengambil tindakan-tindakan berikut:
- (a) **Melengkapkan borang Laporan Panel Pembangunan Sumber Manusia** Kementerian/Jabatan untuk kursus dalam perkhidmatan - JPA(L) LDP 1A/96;
 - (b) **Memastikan maklumat perkhidmatan** di ruangan perakuan Ketua Jabatan pada borang permohonan pegawai **adalah tepat dan benar** serta **telah ditandatangani oleh Ketua Jabatan** yang berkaitan. Semakan ke atas buku perkhidmatan atau/dan rekod HRMIS pegawai perlu dibuat untuk memastikan ketepatan dan kesahihan maklumat perkhidmatan pegawai.
 - (c) Pencalonan yang dikemukakan kepada BMI, JPA hendaklah disertakan bersama-sama dengan dokumen-dokumen berikut:
 - i. Dokumen-dokumen seperti di perenggan **1.3 hingga 1.4**; dan
 - ii. Dokumen-dokumen seperti di perenggan **3.2 (a)**.
- 3.4 **Pencalonan yang lengkap** hendaklah dikemukakan dan diterima oleh Jabatan ini selewat-lewatnya pada **20 Oktober 2023** sama ada melalui pos atau serahan tangan ke alamat seperti berikut:

Ketua Pengarah Perkhidmatan Awam
Jabatan Perkhidmatan Awam Malaysia
Bahagian Pembangunan Modal Insan
Aras 3, Blok C2, Kompleks C
62510 PUTRAJAYA.
(u.p.: Unit Pengurusan Penawaran Dalam Perkhidmatan)

4. PERTANYAAN

Sekiranya terdapat pertanyaan lanjut berhubung perkara ini, pihak penyelaras yang boleh dihubungi adalah seperti berikut:

**Penyelaras : Unit Pengurusan Penawaran Latihan Dalam
Perkhidmatan, BMI JPA**
No. Telefon : 03 – 8885 3053
Emel : penawaranldp@jpa.gov.my

